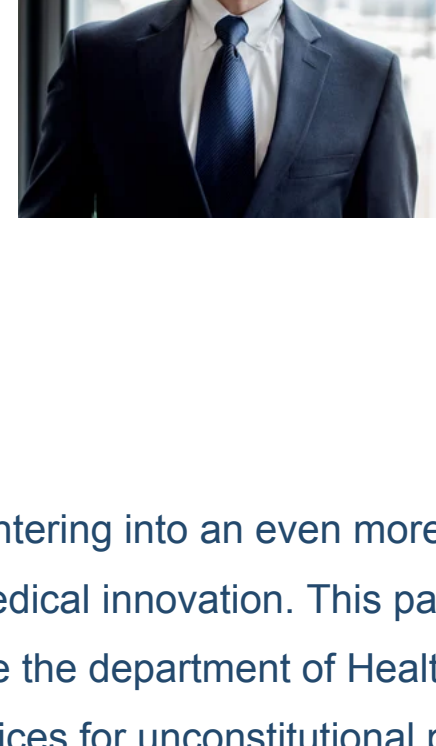


From the Executive Director



Dear CSDD Friends:

Hard to believe but we are entering into an even more polarized environment for drug development and biomedical innovation. This past month saw a third major pharmaceutical company sue the department of Health and Human Services and Medicare and Medicaid Services for unconstitutional practices in an effort to block drug price negotiations. More companies are expected to follow.

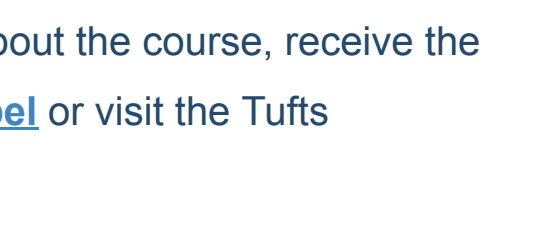
Poor public and lawmaker literacy about the unprecedented risk and complexity of global drug and biologics development, and the mixed and conflicted perceptions about pharmaceutical company pricing and profits contribute greatly to this polarization. Among our many purposes, Tufts CSDD is here to educate and inform government reforms and political discourse. An essential part of our mission is to conduct and share the results of empirical research on drug development trends, economics and operating conditions based on hard data and evidence. Over the years, Tufts CSDD studies have informed congressional inquiries; National Academies and General Accounting Office initiatives; Capital Hill, policymaker and public meetings.

This is an extremely important time for organizations to participate in, and to support Tufts CSDD's mission. We're grateful to our Circle of Supporters and working group companies for your participation and financial support. And we thank the many stakeholder communities that complete our surveys and provide qualitative and quantitative data each year. The work of our center could not be more important or relevant and we encourage your continued collaboration and support.

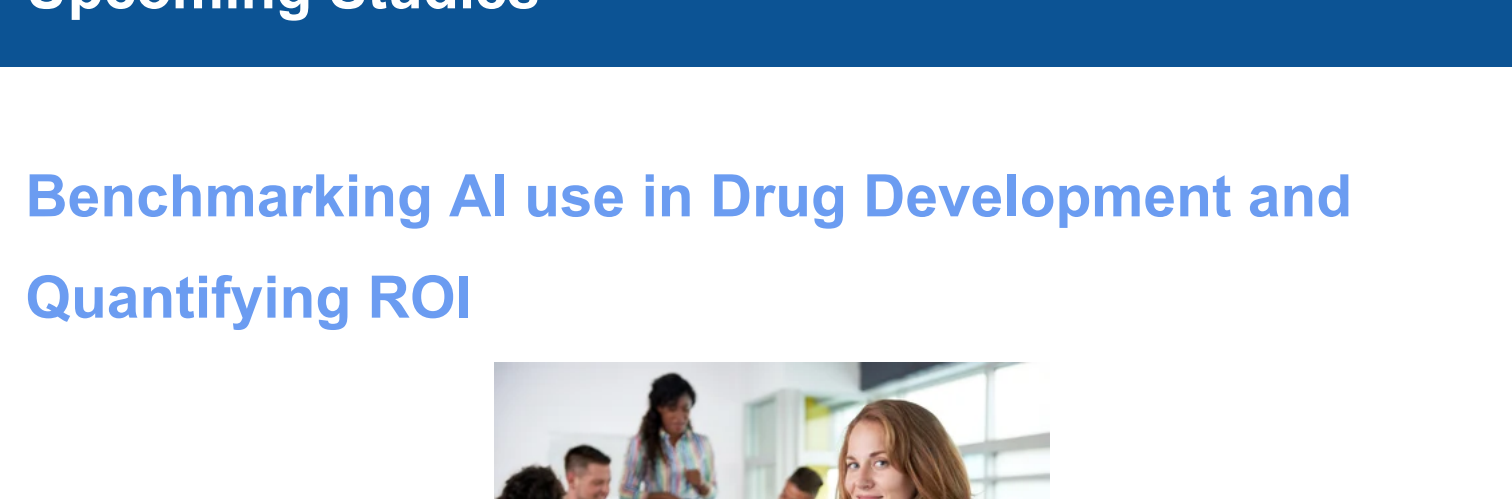
We have many ongoing studies in our pipeline and many more soon to be launched. This *Insider* and the [CSDD website](#) are good places to turn to for updates on projects, publications and presentations. As always, please reach out to [me](#) directly with your input, inquiries, ideas and feedback.

My best regards,

Kenneth Getz
 Executive Director and Professor



Professional Development Courses



An intensive four-day virtual course beginning on October 17, 2023 — **Leadership for Drug Development Teams**. Intended for research executives looking to build and sharpen their leadership skills and improve cross-functional team performance and productivity, this internationally-recognized program is facilitated by Dr. Robert Franco with an outstanding faculty. Course enrollees will have ample opportunity to interact with faculty and colleagues. To learn more about the course, receive the course agenda, or to register — contact [Sarah Wrobel](#) or visit the Tufts CSDD [website](#).

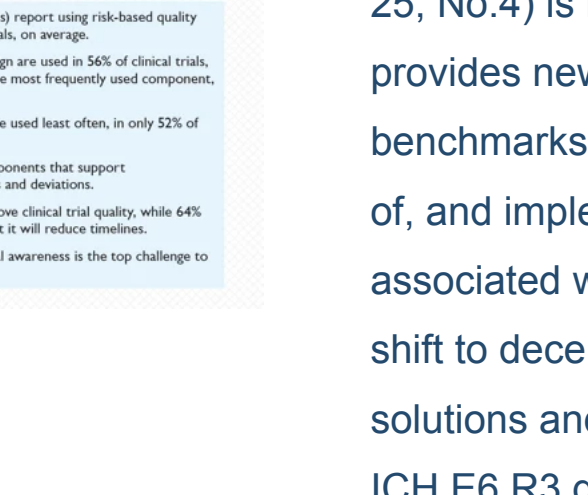
Upcoming Studies

Benchmarking AI use in Drug Development and Quantifying ROI



This coming September, Tufts CSDD will be launching a new multi-company study updating benchmarks on AI use in clinical development planning, design, execution, reporting and oversight; profiling in-depth use cases; and quantifying the return on AI investment in drug development. For more information, contact [Mary Jo Lamberti](#).

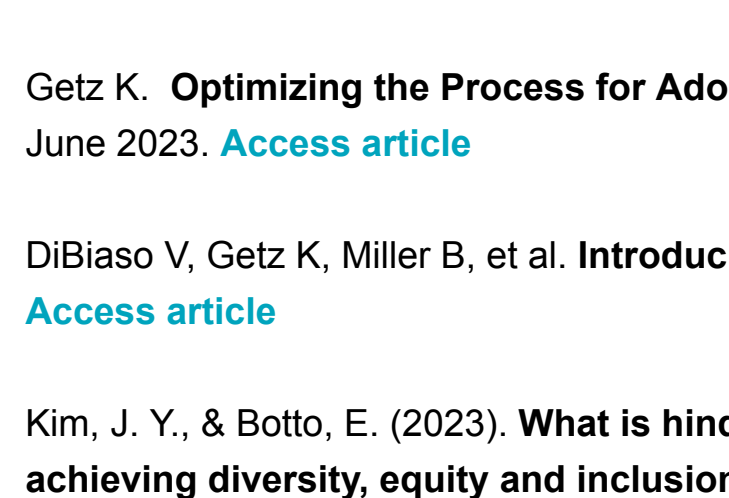
New Working Group Study Gathering Rich Data on the Impact of DCT Deployments on Clinical Trial Outcomes



In June, Tufts CSDD launched a new multi-company, pre-competitive consortium to gather and analyze empirical data on company experience with the deployment of virtual and remote solutions supporting clinical trial planning, design, and execution. Tufts CSDD has received a major foundation grant to establish this consortium. We anticipate that 18 – 20 sponsors and CROs will participate. For more information and if you would like to participate, please contact [Ken Getz](#).

Research Highlights

Our Latest Impact Report



Approximately Half of Clinical Trials Use Risk-Based Quality Management Components

The July/August 2023 issue of the Tufts CSDD Impact Report Series (Vol. 25, No.4) is now available. This issue provides new and comprehensive benchmarks on the current adoption of, and implementation challenges associated with RBQM. The ongoing shift to decentralized clinical trial solutions and the introduction of draft ICH E6 R3 guidelines make this new Impact Report particularly timely.

[Learn more](#) | [Purchase online](#)

Recent Publications

Kim JY, Maria Paula BA, Granville C, Getz KA. **Benchmarking Organizational Patient Engagement Capabilities in Clinical Research**. *Ther Innov Regul Sci*. Published online July 2023. [Access article](#)

Kim JY, Dirks A. **Is Your Organization's Remote Work Strategy "Working"?** Exploring the Impact of Employees' Attitudes Toward Flexible Work Arrangements on Inclusion and Turnover Intention. *Ther Innov Regul Sci*. Published online July 17, 2023. [Access article](#)

Betcheva L, Kim JY, Erhun F, Oraipoulos N, Getz K. **Applying Systems Thinking to Inform Decentralized Clinical Trial Planning and Deployment**. *Ther Innov Regul Sci*. 2023 Jun 30. [Access article](#)

Getz K. **Optimizing the Process for Adopting DCT Solutions**. *Applied Clinical Trials*. June 2023. [Access article](#)

DiBiasi V, Getz K, Miller B, et al. **Introducing Paladin**. *Applied Clinical Trials*. June 2023. [Access article](#)

Kim, J. Y., & Botto, E. (2023). **What is hindering the drug development industry from achieving diversity, equity and inclusion in its workforce?** *Nature Biotechnology*, 41(6), 878–879. [Access article](#)

Kim J, Bautista Acelas MP, Granville C, Getz K. **Benchmarking patient engagement capabilities and preparedness of drug development sponsors**. *TIRS*. June 19, 2023. [Access article](#)

DiMasi JA, Smith Z, Oakley-Girvan I, Mackinnon A, Costello M, Tenaerts P, Getz KA. **Assessing the financial value of decentralized clinical trials**. *Therapeutic Innovation & Regulatory Science* 2023 57:209-219 [Access article](#)

Smith Z, Botto E, Getz K. **Racial and ethnic disparities in pivotal trials supporting FDA-approved and European Commission-approved drugs**. *BioPharm Report*. Spring 2023; 30(1): 6-8. [Access article](#)

Getz K. **Assessing investigative site personnel diversity and its relationship with patient enrollment diversity**. *BioPharm Report*. Spring 2023; 30(1): 9-12. [Access article](#)

Data Insights Digest

Oncology and Non-Oncology Clinical Trial Durations (from Protocol Ready to Database Lock -- 2014-2019)

Mean Days and (Coefficient of Variation)	Non-Oncology Drugs and Biologics	Oncology Drugs and Biologics
Phase I	573.1 (.57)	1,018.3 (.35)
Phase II	991.4 (.66)	1,481.7 (.62)
Phase III	1,214.3 (.46)	1,769.3 (.49)

- The duration of clinical trials for oncology drugs and biologics in each phase are considerably longer – by 12 to 18 months on average – than non-oncology.
- The coefficients of variation around mean clinical trial durations for oncology and non-oncology drugs and biologics are comparable.
- Despite longer trial durations by phase, the average overall clinical duration for oncology development programs is only five months longer than non-oncology due to more parallel and phase II-III combination activity.

Source: Tufts CSDD

Subscribe today to get your copy of the [Tufts CSDD Impact Report](#).

Faculty and Staff Presentations

Upcoming Presentations

Methods in Organizational Change Research: Dialogue on the Past, Present, and Future of Organization
Jennifer Kim, PhD
 Academy of Management
 Boston, MA | August 7

Silence is Not Always Golden: Impact of Leader Intervention Against COVID-19 Microaggressions
Jennifer Kim, PhD
 Academy of Management
 Boston, MA | August 8

Patient Preferences for Virtual and Remote Clinical Trial Services
Ken Getz, MBA
 DPharm
 Live | September 22

Increasing R&D Productivity to Sustain Biomedical Innovation
Ken Getz
 IQVIA Institute Life Sciences Innovation Forum
 Virtual | September 26

Examining the Vendor Qualification and Selection Process
Ken Getz
 CORE East
 Live | October 4-6

Clinical Trial Disruptions During Disasters and Public Health Emergencies
Ken Getz
 CTI and FDA public meeting
 Virtual | October 18 - 19

Benchmarking Patient Enrollment and Use of Patient Recruitment Tactics
Mary Jo Lamberti, PhD
 Outsourcing in Clinical Trials New England
 Boston, MA | November 1

Optimizing Clinical Trial Performance
Ken Getz, MBA
 OCT New England
 Live | November 2

Measuring Patient and Site Burden in Clinical Trials
Ken Getz, MBA
 DIA Annual Meeting Japan
 Live | November 5 - 8

Diversity and Representation in Oncology Trials
Zachary Smith, MA
 Cancer Immunotherapy Summit
 Boston, MA | Nov 6 - 8

Leveraging Patient Engagement Strategies to Optimize Protocol Performance
Ken Getz
 Evolution Summit
 Live | December 4

Recent Presentations

A Site Perspective: The Impact of the Last 5 Years
Abigail Dirks, MS
 Clinical Operations in Oncology Trials East Coast
 Boston, MA | July 11

Performance, Interrupted: Examining DEI Dynamics that can Impact Team Performance in Drug Development
Jennifer Kim, PhD
 DIA Annual Meeting
 Boston, MA | June 26 - 29

Measuring Impact of Patient Engagement Across Research and Development
Jennifer Kim, PhD
 DIA Annual Meeting
 Boston, MA | June 26 – 29

Sponsor-CRO Collaborations and the Impact of Decentralized Clinical Trials
Mary Jo Lamberti, PhD
 DIA Annual Meeting
 Boston, MA | June 26

Maximizing Diversity in Clinical Trials
Ken Getz, MBA
 Finn Partners
 Boston, MA | June 20

The Impact of Patient Engagement on Drug Development Performance
Ken Getz, MBA
 DIA China
 Virtual | June 17

The Impact of the Last 5 Years on Investigative Sites
Abigail Dirks, MS, and Ken Getz, MBA
 ACRP
 Virtual | June 14

Clinical Trials for Small Biotech
Ken Getz, MBA
 STAT News
 Virtual | June 12

Innovation in Clinical Research: Why it Takes So Long to Adopt a New Solution
Ken Getz, MBA
 MAGI East Conference
 Philadelphia | May 21 - 24

Innovation in the Pharmaceutical Industry: New Estimates of R&D Costs
Joseph Dimasi, PhD
 PhRMA R&D Roundtable
 Boston | May 11

Managing Protocol Complexity to Optimize Clinical Trial Performance
Ken Getz, MBA
 Linking Leaders
 Boston | May 10

The Economics of Implementing Phase 0 Techniques – Methods for Measuring Financial Value
Joseph Dimasi, PhD
 4th International Phase-0/Microdosing Stakeholder Meeting: Intra-Target Microdosing (ITM): Revolutionizing Clinical Pharmacology and Drug Development
 Boston, MA | April 24

Quantifying the Value Proposition of DCT Deployment
Ken Getz, MBA
 Informa Decentralized Clinical Trials
 Boston, MA | April 18 - 20

The Impact of DCT Use on Sponsor-CRO Relationships
Mary Jo Lamberti, PhD
 Informa Decentralized Clinical Trials
 Boston, MA | April 19

State of the Drug Development Industry
Ken Getz, MBA
 Chief Medical Officers Summit
 Boston, MA | April 3 - 4

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